

NORTHERN TRUST INSTITUTIONAL INVESTOR CONFERENCE PROGRAMME

30 September 2025 | The Pelligon, 43 Bank Street, Canary Wharf, London

08:45-09:30 Registration and light breakfast

09:30-09:45 Welcome and introduction

Mike O'Grady, Chairman and Chief Executive Officer, Northern Trust
Clive Bellows, President for EMEA, Northern Trust

09:45-10:30 Fireside discussion: In Conversation With...

Mike O'Grady, Chairman and Chief Executive Officer, Northern Trust
Sonja Laud, Chief Investment Officer, Asset Management, L&G

Mike O'Grady is joined by Sonja Laud to discuss some of the major macroeconomic, geopolitical, and investment themes reshaping the global financial landscape. A regular media commentator, Sonja's insights are sought after, appearing regularly across broadcast including the BBC, Sky News, Bloomberg and CNBC.

10:30-11:15 Panel discussion: Managing the Explosive Growth in Alternatives

Melanie Pickett (Moderator), Head of Asset Servicing, Americas, Northern Trust
Roberto Cagnati, Chief Risk Officer and Head of Portfolio Solutions, Partners Group
Rachel Elwell, Chief Executive Officer, Border to Coast Pensions Partnership
Bob Morgan, Managing Director, 50 South Capital, Northern Trust Asset Management
Jonas Thulin, Chief Investment Officer, AP3

20 years ago, alternative investments represented \$4.8 trillion, or 6%, of global assets under management, with hedge funds making up the vast majority. Today, alternative investments are larger and more diverse than ever, sitting at \$22 trillion of assets under management, or 15% of global assets under management. Will this trend continue and where will the next wave of capital come from?

11:15-11:45 Coffee break

11:45-12:30 From Policy Shifts to Trade Wars – The Political Forces Reshaping the Global Markets

Alastair Campbell, Broadcaster and Spokesperson for Former UK Prime Minister, Tony Blair

In an era of rapid geopolitical change, economic policies and international trade are increasingly shaped by political decisions rather than purely market forces. This keynote speech will explore the profound impact of policy shifts, regulatory changes, and trade wars on the global economy.

12:30-13:15 Lunch



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SESSION ONE

SESSION TWO



AFTERNOON PROGRAMME

13:15-14:00

Panel discussion: What is the Future of Sustainable Investing in a Divided World?

Paul Clark (Moderator), Global Head of Stewardship, Northern Trust Asset Management
Saker Nusseibeh, CBE, Chief Executive Officer, Federated Hermes Limited
Diandra Soobiah, Director of Responsible Investment, Nest
Sandeep Varma, CEO, Equity Data Science

The future of sustainable investing is up for debate. While some regions are limiting or scaling back their use of sustainability and ESG frameworks, others are charging ahead with ambitious plans. And despite this contradiction, the global value of sustainable and ESG assets is predicted to hit somewhere between \$35 and \$50 trillion by 2030. What are the threats and opportunities that will shape this new era for sustainable investing?

14:00-14:45

Fireside discussion: Maximising Performance – The Intersection of Sport and Business

Sir Chris Hoy, MBE, Multiple World and Olympic Champion Track Cyclist
Laurence Everitt, Head of Global Fund Services, UK, Northern Trust Asset Servicing

What lessons can the world of sport teach us about identifying opportunities, mitigating risks and performing under pressure to improve business performance?

14:45-15:45

Fireside discussion: Lessons in Leadership

With Lord David Cameron, Former Prime Minister of the United Kingdom, 2010-2016;
Secretary of State for Foreign, Commonwealth and Development Affairs, 2023-2024
James Wright, Head of Asset Owners, EMEA, Northern Trust Asset Servicing

In a rapidly evolving era where institutional investors are navigating extraordinary levels of uncertainty and disruption, we will hear from a leader who has been at the helm of significant global developments for over two decades. Drawing from his experience and key global relationships, Lord Cameron will share lessons he has learnt as a leader, providing actionable strategies and inspiring confidence in the face of uncertainty.

15:45-16:00

Closing remarks

Clive Bellows, President for EMEA, Northern Trust

16:00-18:00

Drinks and canapés



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