



NORTHERN TRUST CORPORATION

Third Quarter 2023 Quarterly Earnings Review

THE NORTHERN TRUST DIFFERENCE

- | 130+ years of strength, stability & stewardship
- | Disciplined, client-centric strategy
- | Product leadership & innovation
- | Highest standards of client service
- | Solutions-focused technology & integrated operating platform

FINANCIAL HIGHLIGHTS

Financial Highlights & Key Metrics

RESULTS INCLUDE IMPACT OF NOTABLE ITEMS \$ in millions (except EPS and as noted)	3Q 2023	% CHANGE VS.	
		2Q 2023	3Q 2022
Revenue (FTE ¹)	\$ 1,739.7	(2)%	(2)%
Noninterest Expense	\$ 1,278.2	(4)%	4 %
Provision for Credit Losses	14.0	N/M	N/M
Net Income	\$ 327.8	(1)%	(17)%
Diluted Earnings per Share	\$ 1.49	(4)%	(17)%
Return on Average Common Equity ²	11.6 %	12.4 %	14.9 %
Pre-Tax Margin ^{1,2}	25.7 %	25.6 %	30.4 %
Expense to Trust Fee Ratio ²	115 %	122 %	114 %
Assets under Custody / Administration ³ (AUC/A) (in billions)	\$ 14,164.7	(2)%	10 %
Assets under Custody ³ (AUC) (in billions)	\$ 11,015.4	(2)%	10 %
Assets under Management ³ (AUM) (in billions)	\$ 1,333.3	(2)%	10 %

¹ Revenue and pre-tax margin stated on a fully taxable equivalent (FTE) basis are non-GAAP financial measures. A reconciliation to reported revenue and reported pre-tax margin prepared in accordance with U.S. generally accepted accounting principles (GAAP) is included in the Appendix on page 11.

² Actual numbers for all periods, not % change.

³ Client assets for the current quarter are considered preliminary until the Form 10-Q is filed with the Securities and Exchange Commission.

N/M - Not meaningful

Notable Items:

2Q23 Pre-tax

- \$38.7 million in severance-related charges

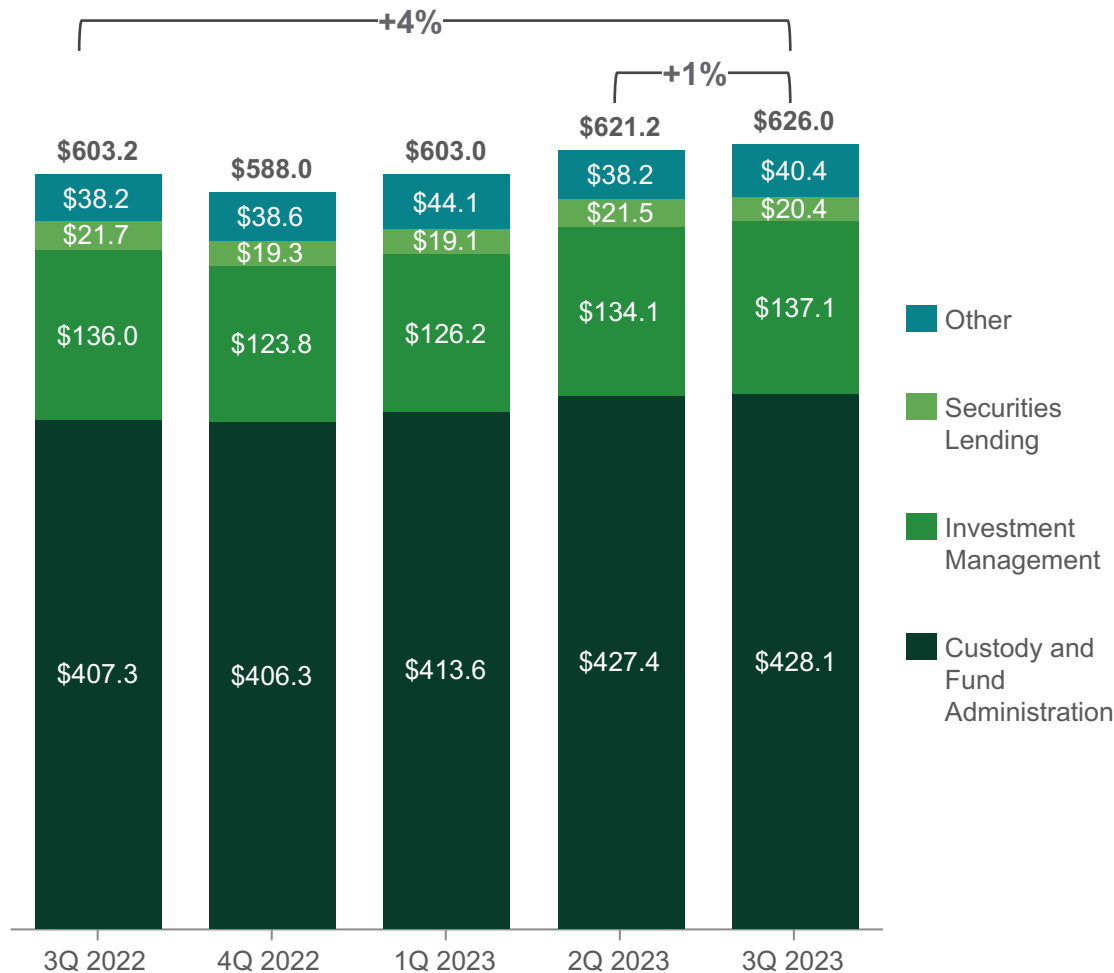
- \$25.6 million write-off of an investment in a client capability

3Q22 Pre-tax

- \$17.0 million pension settlement charge

Asset Servicing Highlights

Asset Servicing Revenues
(\$ in millions)



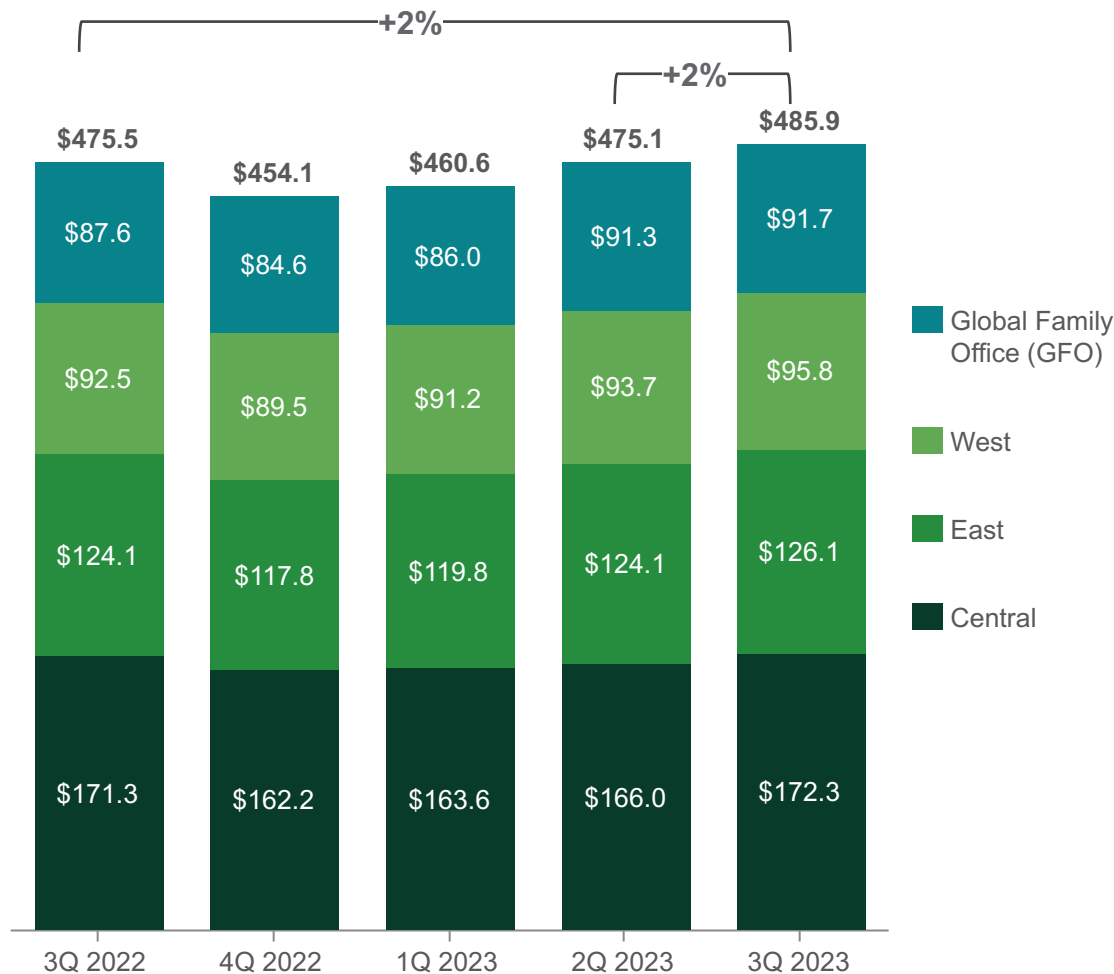
Asset Servicing Client Assets ¹ (in billions):	% CHANGE VS.		
	3Q 2023	2Q 2023	3Q 2022
Assets under Custody / Administration (AUC/A)	\$ 13,206.2	(2)%	10 %
Assets under Custody (AUC)	\$ 10,064.4	(2)%	10 %
Assets under Management (AUM)	\$ 963.4	(3)%	10 %
Securities Lending Collateral	\$ 162.0	(4)%	— %

Categories may not sum due to rounding.

¹ Client assets for the current quarter are considered preliminary until the Form 10-Q is filed with the Securities and Exchange Commission.

Wealth Management Highlights

Wealth Management Revenues
(\$ in millions)

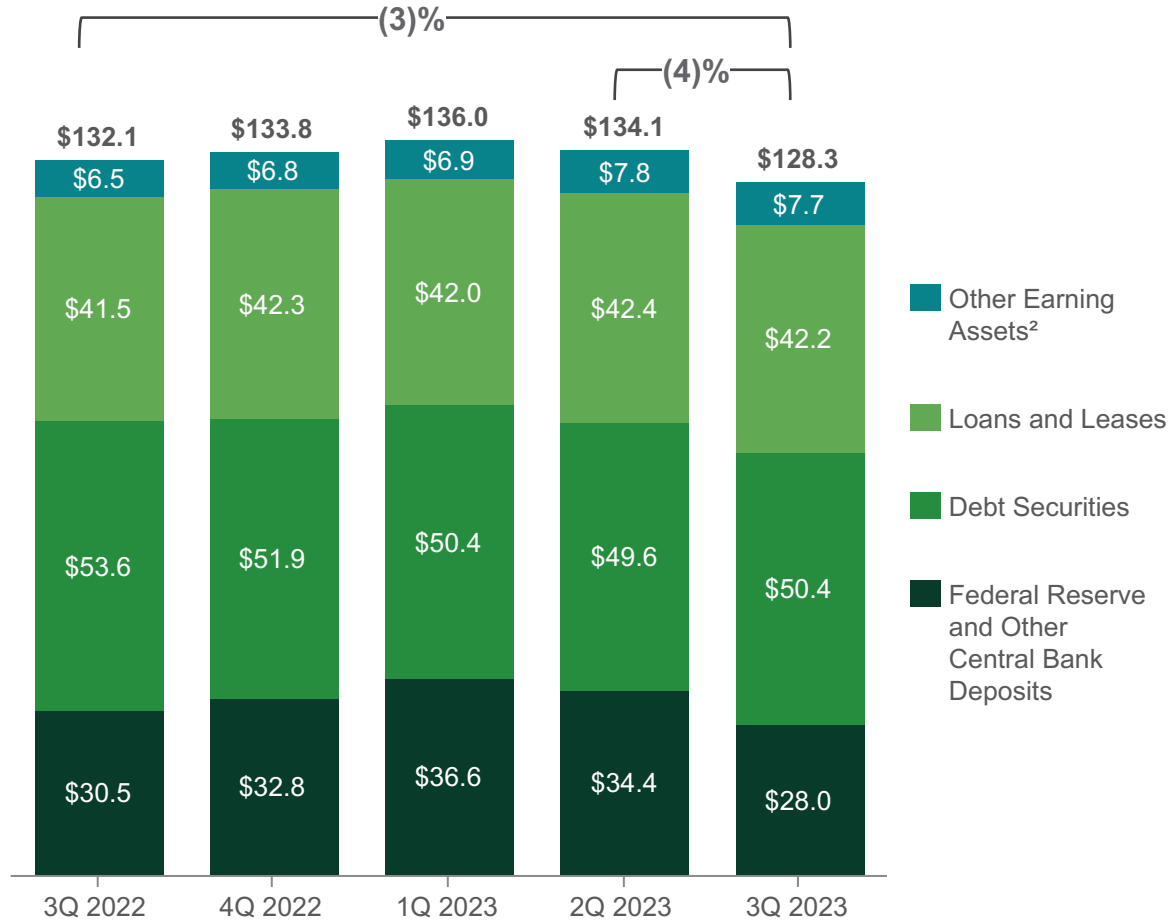


		% CHANGE VS.	
	3Q 2023	2Q 2023	3Q 2022
Wealth Management Client Assets¹ (in billions):			
Assets under Custody / Administration (AUC/A)	\$ 958.5	(4)%	10 %
Assets under Custody (AUC)	\$ 951.0	(4)%	10 %
Assets under Management (AUM)	\$ 369.9	(2)%	10 %

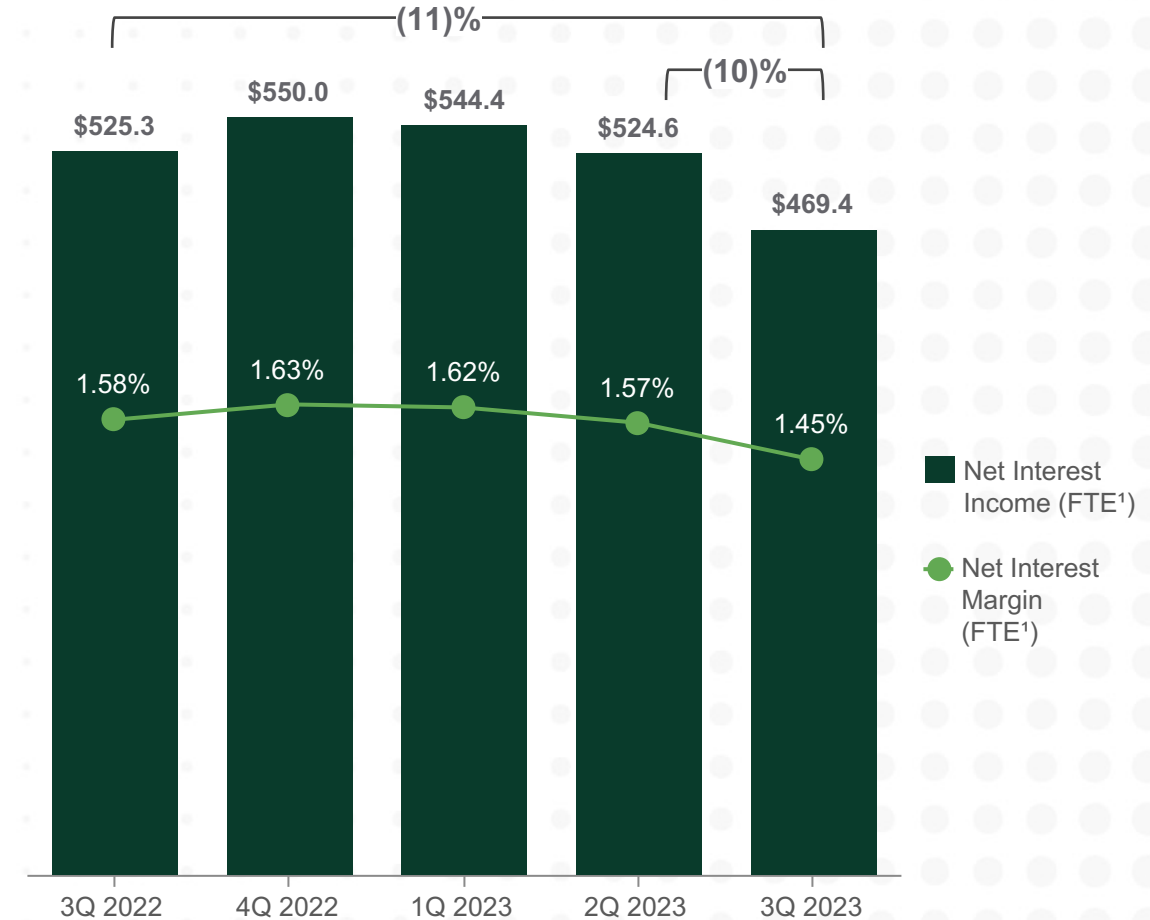
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Net Interest Income and Balance Sheet Trends

Average Earning Assets
(\$ in billions)



Net Interest Income (FTE¹)
(\$ in millions)



Categories may not sum due to rounding.

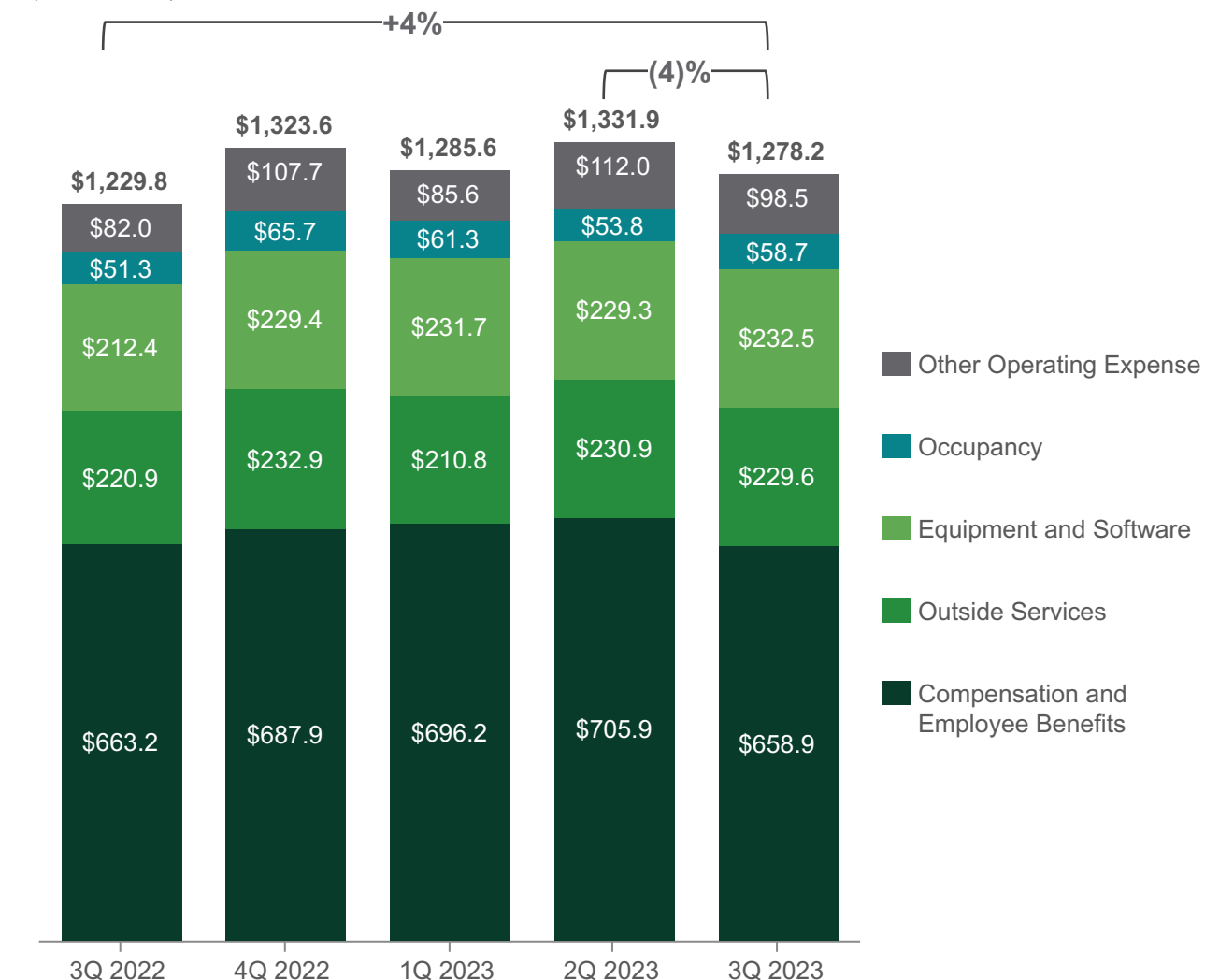
¹ Net interest income and net interest margin stated on an FTE basis are non-GAAP financial measures. A reconciliation of these measures to reported results prepared in accordance with U.S. GAAP is included in the Appendix on page 11.

² Other Earning Assets includes Interest-Bearing Due from and Deposits with Banks, Federal Funds Sold, Securities Purchased under Agreements to Resell, and Other Interest-Earning Assets.

Noninterest Expense

Total Noninterest Expense

(\$ in millions)



Categories may not sum due to rounding.

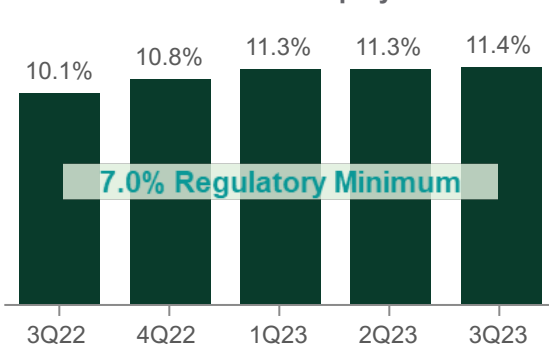
Expense Notes

- Expenses included the following:
 - Severance-related charges of \$38.7 million in 2Q23 (\$36.7 million in Compensation expense and \$2.0 million in Outside Services expense); \$32.0 million in 4Q22 (\$30.4 million in Compensation expense and \$1.6 million in Outside Services)
 - Equipment and Software credit of \$4.1 million in 3Q23
 - Write-off of an investment in a client capability in Other Operating Expense of \$25.6 million in 2Q23
 - Occupancy charges of \$3.0 million in 3Q23; \$9.8 million in 1Q23 and \$14.0 million in 4Q22
 - Pension settlement charges of \$6.8 million in 4Q22 and \$17.0 million in 3Q22

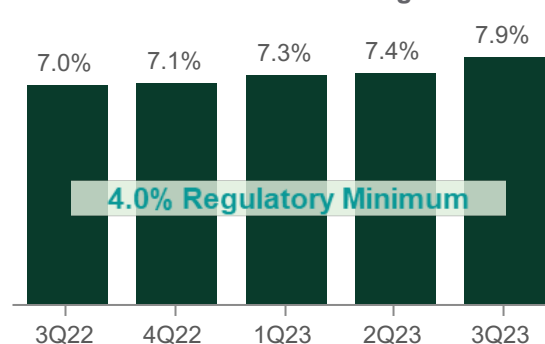
Capital Update

Northern Trust Corporation Capital Ratios

Standardized Common Equity Tier 1 Ratio



Standardized Tier 1 Leverage Ratio



3Q 2023 CAPITAL RATIOS

	STANDARDIZED APPROACH	ADVANCED APPROACH
Common Equity Tier 1 Capital	11.4%	13.2%
Tier 1 Capital	12.4%	14.3%
Total Capital	14.5%	16.5%
Tier 1 Leverage	7.9%	7.9%
Supplementary Leverage	N/A	8.4%

Capital Highlights

- Robust capital and liquidity
 - \$11 billion in Tier 1 capital
 - 56% of deposits covered by highly liquid assets including 29% by cash and central bank deposits
- Declared \$157.6 million in common stock dividends and \$16.2 million in preferred stock dividends in 3Q23
- Repurchased \$1.1 million of common stock related to tax withholdings on share-based compensation in 3Q23
- Accumulated other comprehensive income (loss) was \$(1.4) billion as of September 30, 2023
- \$230 million capital accretion in 3Q23
- Completed sale of \$2.1 billion of non-high-quality liquid assets (non-HQLA) available-for-sale debt securities in 1Q23



Appendix

Reconciliation of Non-GAAP Financial Measures

The following table presents a reconciliation of interest income, net interest income, net interest margin and total revenue prepared in accordance with GAAP to such measures on a fully taxable equivalent (FTE) basis, which are non-GAAP financial measures.

Management believes this presentation provides a clearer indication of these financial measures for comparative purposes. The adjustment to an FTE basis has no impact on net income.

(\$ in Millions)	QUARTERS					
	2023			2022		
	THIRD	SECOND	FIRST	FOURTH	THIRD	
Net Interest Income						
Interest Income - GAAP	\$ 1,935.0	\$ 1,735.0	\$ 1,455.4	\$ 1,170.1	\$ 799.3	
Add: FTE Adjustment	13.2	13.1	13.2	15.5	12.3	
Interest Income (FTE) - Non-GAAP	\$ 1,948.2	\$ 1,748.1	\$ 1,468.6	\$ 1,185.6	\$ 811.6	
Net Interest Income - GAAP	\$ 456.2	\$ 511.5	\$ 531.2	\$ 534.5	\$ 513.0	
Add: FTE Adjustment	13.2	13.1	13.2	15.5	12.3	
Net Interest Income (FTE) - Non-GAAP	\$ 469.4	\$ 524.6	\$ 544.4	\$ 550.0	\$ 525.3	
Net Interest Margin - GAAP	1.41 %	1.53 %	1.58 %	1.58 %	1.54 %	
Net Interest Margin (FTE) - Non-GAAP	1.45 %	1.57 %	1.62 %	1.63 %	1.58 %	
Total Revenue						
Total Revenue - GAAP	\$ 1,726.5	\$ 1,757.1	\$ 1,744.6	\$ 1,519.0	\$ 1,754.8	
Add: FTE Adjustment	13.2	13.1	13.2	15.5	12.3	
Total Revenue (FTE) - Non-GAAP	\$ 1,739.7	\$ 1,770.2	\$ 1,757.8	\$ 1,534.5	\$ 1,767.1	

Forward-looking Statements

This presentation may include statements which constitute “forward-looking statements” within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are identified typically by words or phrases such as “believe,” “expect,” “anticipate,” “intend,” “estimate,” “project,” “likely,” “plan,” “goal,” “target,” “strategy,” and similar expressions or future or conditional verbs such as “may,” “will,” “should,” “would,” and “could.” Forward-looking statements include statements, other than those related to historical facts, that relate to Northern Trust’s financial results and outlook, capital adequacy, dividend policy and share repurchase program, accounting estimates and assumptions, credit quality including allowance levels, future pension plan contributions, effective tax rate, anticipated expense levels, contingent liabilities, acquisitions, strategies, market and industry trends, and expectations regarding the impact of accounting pronouncements and legislation. These statements are based on Northern Trust’s current beliefs and expectations of future events or future results, and involve risks and uncertainties that are difficult to predict and subject to change. These statements are also based on assumptions about many important factors, including the factors discussed in Northern Trust’s most recent annual report on Form 10-K and other filings with the U.S. Securities and Exchange Commission, all of which are available on Northern Trust’s website. We caution you not to place undue reliance on any forward-looking statement as actual results may differ materially from those expressed or implied by forward-looking statements. Northern Trust assumes no obligation to update its forward-looking statements.

This presentation should be reviewed together with Northern Trust Corporation’s Third Quarter 2023 earnings press release.



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